Arizona Corporation Commission

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MEMORANDUM RECEIVED

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ORIGINAL

FROM:

Utilities Division

AZ CORP COMMISSION DOCKET CONTROL

DATE:

November 10, 2010

RE:

ARIZONA PUBLIC SERVICE COMPANY - APPLICATION FOR APPROVAL OF SCHOOLS AND GOVERNMENT RENEWABLE ENERGY PROGRAM (DOCKET NO. E-01345A-10-0166) AND APPLICATION FOR APPROVAL OF ITS RENEWABLE ENERGY STANDARD AND TARIFF IMPLEMENTATION PLAN FOR 2011 (DOCKET NO. E-01345A-10-0262)

Background

On April 29, 2010, Arizona Public Service Company ("APS" or "Company") filed its application for approval of its schools and government renewable energy program, pursuant to Decision No. 71448. On July 1, 2010, APS filed its application for approval of its 2011 Implementation Plan pursuant to the Renewable Energy Standard and Tariff ("REST") Rules. On July 26, 2010, the two dockets were consolidated. On October 13, 2010, APS submitted a Supplemental Filing.

The APS REST Implementation Plan 2011 to 2015

The APS REST Implementation Plan 2011 to 2015 is a five-year plan describing how APS intends to comply with the REST requirements. In a separate document, Attachment B of the APS application, APS has filed its Distributed Energy Administration Plan ("DEAP") describing how APS intends to meet the annual Distributed Renewable Energy Requirement.

APS had originally estimated that the cost for full compliance with the REST Rules would total \$96.4 million in 2011. This is an increase of about 11 percent over 2010's \$86.7 million. Budget details are given in Table 1 below.

Included in the Supplemental filing was an update on 2010 RES incentive funding and a proposal for improving the wholesale distribution interconnection process for renewable energy projects. The impact of increasing the number of renewable power interconnections on APS' distribution system affects safety, power quality, and reliability.

APS is proposing a system to improve and streamline the interconnection process by identifying the most viable projects. Three levels of increasingly detailed studies would be performed at the developer's request, and would identify technical issues earlier in the development process. APS would charge fees associated with requested studies, consistent with Commission Decision No. 69674. The first two optional studies, a Feasibility Study and a

System Impact Study, would cost the developer \$15,000. The third study, a Facilities Study, would be required and cost the developer a fee of \$100 per hour with a \$55,000 deposit. All fees would be applied to the RES budget, offsetting resources required for the services. APS included modifications to the proposed APS RES adjustor, to reflect this.

Staff has reviewed the APS proposed Wholesale Distribution Interconnection Process. Staff has reviewed the process improvements and proposed fee schedules. Staff believes it is necessary for APS to analyze an interconnection's impact on its distribution system. The proposed fees for APS' engineering expertise are reasonable. However, new fees should be on a Tariff Schedule.

In the Supplemental Filing, APS recalculated the timing for expected start-up of various non-residential performance based incentive ("PBI") projects, Powerful Communities projects, and AZ Sun projects. This recalculation resulted in a downward revision of APS' budget estimates for 2011, lowering the APS budget request for 2011 by \$3.9 million. This resulted in a revised budget request of \$92.5 million compared to original proposed budget amount of \$96.4 million.

As part of the Supplemental Filing, APS has revised the Schools and Government Rate Schedule in order to allow the schedule to be used in conjunction with a new schools time-of-use rate schedule that was approved by the Commission in August 2010.

Finally, in the Supplemental Filing, APS submitted revisions to the Distributed Energy Administration Plan. Included was a clarification that Rapid Reservation requests will not be counted as part of the maximum 600 reservations that would be accepted in the first three funding cycles. The Rapid Reservation funds instead would come from the fourth funding cycle.

APS is now requesting increases in its adjustor rate to collect \$86.5 million; \$6.0 million is collected in base rates to reach the total of \$92.5 million. This budget is detailed in Table 1. Staff is proposing a budget of \$96.4 million.

REST adjustor rates would increase about 17 percent and are shown below in Table 2.

Table 3 presents a variety of typical Customer types with the monthly RES surcharge amounts each would pay.

Table 1
APS 2011 REST Budget

Line <u>No</u>	\$ Millions	2010	APS Original	APS Adjusted	Staff Proposed
1	Renewable Generation				
2	Purchases and Generation	8.5	17.0	18.8	18.8
3	Administration	1.3	1.5	1.5	1.5
4	Implementation	1.1	1.5	1.5	1.5

	Table 1- APS 2011 R	EST Budg	get (Cont'd)		
5	Total Renewable Generation Contracts and O/M	10.9	20.0	21.8	21.8
6	Estimated Green Choice/Rollover Offset Credit	-0.4	-3.8	-0.6	-0.6
7	Total Renewable Generation	10.5	16.2	21.2	21.2
8	Customer-Sited Distributed Energy				
9	Existing Contracts and Commitments				
10	Distributed Energy RFP		1.1	1.1	1.1
11	Innovative Technologies		0.3	0.3	0.3
12	Existing Production-based Incentives	16.6	15.3	7.6	7.6
13	Flagstaff Community Power Project		0.4	0.4	0.4
14	Wholesale Distributed Energy		0.2	0.2	0.2
15	ARRA Projects/Incentives		1.2	1.2	1.2
16	2010 Residential Incentive Commitment		0.9	1.7	1.7
17	Total Existing Contracts and Commitments	16.6	19.4	12.5	12.5
19	New Incentives and Commitments				
20	Residential Up-front	44.1	34.0	34.0	39.0
21	Schools and Government Buildings		7.3	7.3	6.8
22	Non-Residential Up-front	2.0	2.0	2.0	2.0
23	Production Based Incentives		2.1	0.3	0.3
24	Powerful Communities		0.4	0.2	0.2
25	Total New Incentives and Commitment	46.6	46.3	44.3	48.8
26	Total Incentives and Commitments	63.2	65.7	56.8	61.3
27	Non-Incentive Distributed Energy				
28	Customer Self-Directed	0	0	0	0
30	Administration	1.6	1.4	1.4	1.4
31	Implementation	3.1	3.7	3.7	3.7
32	Information Technology	1.5	2.0	2.0	2.0
33	Marketing & Outreach	4.8	5.4	5.4	5.3
34	Total Non-Incentive Distributed Energy	11.0	12.5	12.5	12.4
35	Total Customer Sited Distributed Energy (line 26 + line 34)	74.2	78.2	69.3	73.7
36	Research, Development, Commercialization, & Integration	2.0	2.0	2.0	1.5
37					
38	Total RES Budget	86.7	96.4	92.5	96.4

<u>Table 2</u> <u>APS 2011 REST Adjustor Rates</u>

	2010	APS Original	APS Adjusted	Staff <u>Proposed</u>
Rate per kWh	\$0.0086620	\$0.0101320	\$0.0096630	\$0.0101320
Residential Monthly Cap	\$3.46	\$4.05	\$3.87	\$4.05
Small Non-residential Monthly Cap	\$128.70	\$150.53	\$143.56	\$150.53
Large Non-residential Monthly Cap	\$386.10	\$451.60	\$430.67	\$451.60

<u>Table 3</u> <u>Customer Impact of Proposed REST Adjustor Rates</u>

		kWh per	2010	APS	APS	Staff
		<u>Month</u>		<u>Original</u>	<u>Adjusted</u>	<u>Proposed</u>
Cus	stomer Types and Monthly Costs					
1	Residence	>= 400	\$3.46	\$4.05	\$3.87	\$4.05
2	Dentist Office	2,000	\$17.32	\$20.26	\$19.33	\$20.26
3	Hairstylist	3,900	\$33.78	\$39.51	\$37.69	\$39.51
4	Department Store	170,000	\$128.70	\$150.53	\$143.56	\$150.53
5	Retail Video Store	14,400	\$124.73	\$145.90	\$139.15	\$145.90
6	Large Hotel	1,067,100	\$128.70	\$150.53	\$143.56	\$150.53
7	Large Building Supply/Hardware	346,500	\$128.70	\$150.53	\$143.56	\$150.53
8	Hotel/Motel	27,960	\$128.70	\$150.53	\$143.56	\$150.53
9	Fast Food	60,160	\$128.70	\$150.53	\$143.56	\$150.53
10	Large High Rise Office Bldg	1,476,100	\$128.70	\$150.53	\$143.56	\$150.53
11	Supermarket	233,600	\$128.70	\$150.53	\$143.56	\$150.53
12	Convenience Store	20,160	\$128.70	\$150.53	\$143.56	\$150.53
13	Hospital (< 3 MW)	1,509,600	\$128.70	\$150.53	\$143.56	\$150.53
14	Hospital (> 3 MW)	2,700,000	\$386.10	\$451.60	\$430.67	\$451.60
15	Copper Mine	72,000,000	\$386.10	\$451.60	\$430.67	\$451.60
16	Mall (>3MW)	1,627,100	\$386.10	\$451.60	\$430.67	\$451.60

Renewable Generation

For year 2011, APS indicates that it would own and operate approximately 6 MW of solar capacity. In addition, APS has entered into power purchase agreements for 228 MW of wind, geothermal, and biomass/biogas renewable generation capacity, and expects 20 MW from its Small Generation Request for Proposal ("RFP") and 33 MW from AZ Sun projects. This totals 287 MW of renewable generation as described in detail in Exhibit 3B of Attachment A in the APS Supplemental filing.

The expected annual MWh of generation from existing contracts and planned generation is shown in Exhibit 3A of Attachment A of the APS plan. The estimate for existing renewable generation is 851,805 MWh in 2011.

Schools and Government Program

Decision No. 71275 requires APS to offer proposals which could increase distributed energy ("DE") participation for governmental and schools customers. APS will offer these customers performance-based incentives for installation of qualifying non-residential RES facilities as part of a Schools and Governmental Program.

A Schools and Government Program was filed on April 29, 2010 (E-01345A-10-0166). With that filing, APS is seeking approval of a new program for on-site renewable energy for schools and governmental institutions that would substantially reduce or eliminate up-front costs for solar energy.

To eliminate up-front costs that would normally be incurred by schools or governmental institutions when installing solar facilities, APS is proposing three customer options to eliminate or reduce up-front costs for schools and governmental institutions:

- 1) third-party ownership
- 2) utility-ownership option
- 3) solar daylighting bank financing option

With the Third-Party Ownership option, the third-party owners traditionally require no upfront payment from the customer, instead the customer pays the third-party owner for the lease of the system equipment and the customer benefits from the energy produced by the on-site PV system.

For the Utility Ownership option, APS is proposing to make available a utility ownership option for the proposed Schools and Government Program. To maximize opportunities for solar installers and developers, no more than one-half of the installed PV capacity would be eligible under the utility-ownership option. APS proposes PV system installations utilizing the same utility ownership arrangement that is being offered in the recently approved Community Power Project - Flagstaff Pilot program. PV systems would be connected directly to the distribution

grid on the customer's property, and the customer would be billed for a portion of their usage equivalent to the output of the PV system, with a specific rate designed to reflect the benefits of a customer-owned renewable resource, i.e., a proposed School and Government Solar Program Rider Rate Schedule. This solar charge would remain unchanged for the twenty-year term of the rate schedule.

Renewable energy from the utility-owned solar systems would not count toward the RES distributed energy requirements; rather, they would be applied to the Company's overall RES requirement. APS is proposing that the cost of ownership (or revenue requirement) for this option would be recovered through the RES adjustor until the investment is included in base rates or other recovery mechanism.

In the Solar Daylighting Project Financing option, the costs associated with solar daylighting installations are significantly less than that of PV and solar thermal installation costs and school districts and governmental institutions have expressed a preference to purchase and own these systems. For customers interested in a financing option to install solar daylighting, APS will partner with National Bank of Arizona to offer customers an option that eliminates upfront cost. Solar daylighting projects under the proposed Schools and Government Program would be eligible for a five to seven year operating lease, with the option to purchase the system at fair market value at the end of the lease term.

In its Supplemental Filing, APS revised the Schools and Government Rate Schedule ("SGSP"). In Decision No. 71871 the Commission adopted a new optional time-of-use ("TOU") rate applicable to K-12 schools, which will provide daily and seasonal price signals to encourage load reductions during peak periods. In this docket, APS has revised the Schools and Government Rate Schedule (Exhibit D) to incorporate the changes necessary to allow the schedule to be used in conjunction with the new schools TOU rate schedules.

Rate Schedule SGSP is shown in Exhibit H of APS' filing. As indicated, its design is the same as the Community Power Project - Flagstaff Pilot program, with a solar charge ranging from 7.3 to 9.3 ¢/kW, depending on the base service retail rate schedule. For School or Governmental customers on time-of-use rates, the solar energy would be netted against on-peak, shoulder-peak, or off-peak time periods according to an allocation based on typical usage. The solar charge would remain unchanged for the twenty-year term of the rate schedule.

Staff has reviewed the Revised Rate Schedule SGSP. Staff's analysis finds that SGSP is a properly-designed rate which allows the benefits of renewable energy to flow back to the customers in a reasonable manner.

Feed-In Tariff Programs

In January 2010, the Commission issued a Notice of Inquiry to solicit input on specific issues related to developing a potential Feed-In Tariff ("FIT") program, which is a transaction mechanism that is designed to encourage the targeted deployment of renewable energy

resources. Under a FIT, an electric utility pays a renewable energy developer for both energy and renewable energy credits ("RECs") at an agreed-upon and sometimes predetermined rate for an extended number of years under a standardized commercial agreement.

Well-designed FIT policies could offer additional methods for promoting the development of renewable energy resources. APS is proposing two programs aimed at different renewable energy market segments that embrace FIT principals: 1) Powerful Communities, a wholesale DE FIT program that targets customer groups that have had limited participation in RES programs; and 2) a Small Generator Standard Offer Program that would provide energy credited towards APS's renewable generation requirements. Each of the programs is designed to extend over a three-year period.

Powerful Communities (Wholesale Distributed Energy FIT)

The proposed Powerful Communities FIT program targets market segments that currently have a more difficult time accessing the incentive funding through the current RES programs, specifically low-income housing entities, homeowner associations, multi-tenant facilities (residential and commercial), and not-for-profit charitable organizations. PV facilities that are between 30 kilowatts and 200 kilowatts and are planned to be operational within 12 months would be eligible for this program. APS is proposing that the program be limited to 2 megawatts of total annual procurement in each year of the program, for a total of 6 megawatts. This limit to the program size is proposed as a way to manage the amount of customer-subsidized developer incentives paid annually. Participants will be awarded on a first-come, first-served basis. The Company is proposing a standard fixed price offer for the Powerful Communities FIT Program of \$0.195/kilowatt-hour for the production output of the system under a 20-year agreement. The program has an estimated annual cost of \$375,000, and a lifetime commitment for these 20-year contracts of approximately \$22.5 million.

Small Generator Standard Offer Program

The Small Generator Standard Offer would focus on four aspects of smaller projects:

- 1. Advanced approval for the program budget,
- 2. A predetermined budget and plans to fully commit a portion of the budget,
- 3. Pre-scheduling of future project solicitations, and
- 4. Proposed transactional enhancements.

Renewable resource technology within the range of 2 to 15 megawatts would be eligible for this program. The program would have a \$10 million budget over a three-year deployment. APS forecasts this program has the potential to provide approximately 200 gigawatt-hours annually once fully deployed.

The Company believes these budgetary and scheduling commitments will be an important indicator to the developer community of APS's intent to procure and install small renewable energy projects.

Staff recognizes that there is significant interest in feed-in tariffs. However, Staff believes that the current workshop activities related to feed-in tariffs should be allowed to run their course before utilities implement feed-in tariffs, even on a pilot basis, given the significant financial commitment even a one year pilot program would entail. Staff recommends against approval of the proposed feed-in tariff pilot program as part of the 2011 REST implementation plan for APS.

Distributed Energy

For the 2011 Plan, APS proposes to increase its PBI lifetime commitment by \$100 million to \$670 million.

The most significant changes to the APS REST Plan for 2011 relate to the phenomenal demand experienced in 2010 for residential distributed photovoltaic systems. Due to the unprecedented demand seen in 2010 and the anticipated continuation of residential demand in 2011, APS has proposed some major changes to its residential distributed energy program.

In 2010, when 75 percent of the APS 2010 residential incentive budget was allocated in the first quarter of 2010, the Commission stepped in, lowering the residential PV incentive from \$3 per watt to \$2.15 per watt and finally to \$1.95 per watt (Decision No. 71686, dated April 30, 2010).

The residential demand continued at an accelerated rate, causing the Commission to shift funds from other budget priorities to the residential program and to lower the residential PV incentive to \$1.75 per watt (Decision No. 71913, dated September 28, 2010). This incentive level reduction and an allocation from the 2011 budget were used to help APS reduce the queue of customers desiring residential incentives.

In Decision No. 71913, the Commission authorized APS to institute an incentive step-down mechanism that is triggered by the volume of residential systems installed under the program. The Commission also ordered that the last quarter of 2010 become Funding Cycle 1 of 2011 for the purpose of allocating a portion of the 2011 REST budget to residential projects waiting in the queue for REST incentives.

Based on the problems experienced in 2010 and feedback from the solar industry stakeholders, APS proposed a redesign of the incentive system. The redesign includes a clear delineation of proposed future reductions in incentives including pre-determined "step-downs", a specific allocation of funds for non-PV technologies, and specific funding cycles that would spread annual residential PV incentive funding over the entire budget year.

The automatic "step-down" mechanism for PV incentives would establish tranches of 1,200 grid-tied Distributed Energy applications, each providing incentives for approximately 8 MW of capacity.

Following the reservation of the first tranche at \$1.75 per watt, APS proposes that the residential grid-tied PV incentive be decreased by \$0.15 per watt to \$1.60 per watt, reaching \$1.45 per watt by the end of 2011. The first three tranches would have step-downs of \$0.15 per watt, followed by three tranches with \$0.10 per watt step-downs in future years. After the first six tranches, each additional tranche would step down \$0.05 per watt.

Also included in APS' proposed changes is a new "rapid reservation" proposal that would allow APS to confirm upon receipt all PV applications that request incentives of \$1.00 per watt or less.

In Decision Nos. 71686 and 71913, the Commission approved the funding of residential PV project applications received during the final quarter of 2010 with funds from the 2011 REST Plan. In its 2011 REST Plan, APS proposes to continue this approach where "For the purposes of this Plan, the first Funding Cycle of each Plan year occurs during the final quarter of the proceeding calendar year (e.g., Funding Cycle One of 2011 begins in October 2010)."

APS requests approval for the continuation of a specific allocation for non-PV residential projects. For 2011, this would be \$6 million and would be for technologies such as solar space heating, solar water heating, geothermal applications and other eligible residential DE technologies.

APS proposes removal of the incentive cap of 50 percent of total residential system cost, and for thermal applications, the cap requiring a minimum 15 percent customer contribution. APS claims that the caps are no longer needed.

APS is proposing a new Customized Incentives for Home Builders program. It would provide predictable incentive levels and longer reservation periods in order to address the needs of production and custom home builders. In 2011, APS proposes PV incentives of \$1.95 per watt and \$0.50 per kilowatt-hour for solar water heaters. To accommodate builders' three-year sale/build cycles, the PV incentives would be reduced by \$0.50 per watt after the first year, followed by \$0.25 and \$0.15 per watt reductions in following years. This program has a separate budget allocation.

The APS non-residential portion of the plan would increase its lifetime commitments to PBIs by \$100 million in 2011.

APS noticed in 2010 that non-residential project demand for "medium projects" was greater than the demand for 'large projects." APS has proposed a change to allocate the 2011 funding more equally over various project sizes. The definition of "medium projects" would change to projects where the generator or inverter is rated at 200 kilowatts or less and "large

projects" would be where the generator or inverter is greater than 200 kilowatts. Currently, that definition changes at 100 kilowatts.

APS proposed to eliminate the "10/20" PBI contract. This contract provides 10 years of PBI payments with a 20-year REC agreement. APS believes that the risk of an advance payment for future production is no longer warranted.

Based on stakeholder feedback, APS has proposed the elimination of the 60 percent cap on non-residential incentives.

Staff has reviewed the Distributed Energy Programs and changes as proposed by APS.

First, Staff agrees with APS that some form of market-driven trigger should be used to lower residential PV incentives. The lack of such a mechanism was a major reason that APS experienced the boom-bust problems in the residential PV market in 2010, where demand outstripped available funding and REST Plan procedures needed to be fixed by the Commission in both April and September.

Staff has proposed an Alternative Budget Trigger Mechanism. APS had its first incentive problem in the First Quarter of 2010 when 75 percent of the money for residential incentives was committed in the first three months of the year. Unfortunately, the APS-proposed trigger would not avoid a similar budget problem in 2011.

Staff's Alternative Budget Trigger Mechanism ties the reduction of incentives to budget expenditures in each quarter. If APS is ahead of schedule in committing PV incentive budget funds, the trigger will activate an incentive reduction. If the market is sluggish, no incentive reduction would take place. So, for instance, if 30 percent of the 2011 residential PV budget is committed on or before March 31, 2011, the incentive would drop by \$0.15 from \$1.75 to \$1.60. If only 25 percent of the budget is committed by March 31, 2011, the incentive would stay at \$1.75.

STAFF'S ALTERNATIVE BUDGET TRIGGER MECHANISM

	First Trigger	Second Trigger	Third Trigger	Fourth Trigger
	If 30% of 2011 PV	If 52% of 2011 PV	If 77% of 2011 PV	If 100% of 2011
	Incentive Budget	Incentive Budget is	Incentive Budget is	PV Incentive
Trigger	is committed by	committed by APS	committed by APS	Budget is
	APS on or before	on or before	on or before	committed by APS
	March 31, 2011	June 30, 2011	September 30,	on or before
Table 1			2011	December 31, 2011
New				
Incentive	\$1.60 / Watt	\$1.50 / Watt	\$1.45 / Watt	\$1.40 / Watt
Level				

Staff recommends that the Commission replace the APS-proposed MW trigger mechanism for residential PV incentives with the Staff-proposed Alternative Budget Trigger Mechanism as described herein.

The APS proposal to make the first Funding Cycle of each Plan year occur during the final quarter of the preceding calendar year causes Staff some concern. That concern relates to the fact that the funding for the first Funding Cycle will likely not have been approved by the October 1 start of the quarter. Since the Commission normally does not hear or approve REST Plans until November or December of each year, the budget for the next year, incentive levels, and other program procedures will still be in question on October 1st. With that caution in mind, Staff does not see a better alternative that would avoid problems in the normally hectic fourth quarter and therefore recommends approval of this approach for 2011 only. Since this approach was already approved for 2010 in Decision No. 71913 in September 2010, by the time the Commission considers the APS 2012 REST Plan, it will have some results from 2010 and 2011 to review to determine whether it is appropriate to continue this mechanism.

Staff agrees with the APS designation of \$6 million in the budget for non-PV technologies. This is a good method to ensure that the residential program includes a variety of technologies, not just photovoltaics.

Staff recommends approval of the rapid reservation program offering \$1 per watt for PV incentives. This is an excellent mechanism to reduce the cost of renewable kWh for APS and its customers.

Staff disagrees with APS on the removal of the incentive cap of 50 percent of the total system costs for residential systems. If, as APS claims, the declining cost of PV will make the caps unnecessary, there is no harm leaving them in place. If, however, in the future the costs of PV drop farther than the incentive levels, there may be a need for such a cap. Staff sees no compelling reason to remove the cap. Staff recommends that the caps remain in place at 50 percent for both residential and non-residential.

Staff supports the Customized Incentives for Home Builders program proposed by APS. Staff believes this program will encourage the installation of renewable energy by home builders and in turn promote the Commission's efforts to ensure that APS continues to provide reliable service at just and reasonable rates. Staff recommends approval of the Home Builder program as proposed.

Staff agrees with APS' change to the definitions of "medium projects" and "large projects" by moving the dividing line from 100 kW to 200 kW. Staff also recommends that APS' request to eliminate the "10/20" PBI contract be approved. There is sufficient market interest for the 10, 15, and 20-year contracts for APS to meet its REST goals. The "10/20" PBI contract is too risky for both APS and its ratepayers.

Staff disagrees with APS' request to remove the 60 percent cap on non-residential incentives. If "...the incentive programs offered by the Company have become sufficiently

competitive to adequately drive available cost-reduction opportunities into projects receiving incentive funding" as APS claims, then there is no need to remove the cap. However, as indicated above. Staff recommends that the caps remain in place but be reduced to 50 percent for both residential and non-residential.

Staff disagrees with the APS reduction from \$44.1 million to \$34 million budgeted for residential up-front incentives. Although the reduction of incentive levels from \$3 per watt to \$1.75 per watt will have an impact on the market demand, there appears to be a continuing strong consumer demand for residential PV systems.

Staff believes that APS may have reduced the residential incentive budget too much. The economics of the residential PV incentive program are compelling. At an incentive of \$1.75 per watt, APS provides incentives of \$1,750 per kW of PV systems. Assuming that each kW of PV panels produce 1,700 kWh per year for 20 years, the cost to APS per delivered kWh is \$0.0514 per kWh. The calculations are shown in Table 4.

Table 4 APS' Cost per kWh Resulting From Residential PV Incentives

Incentive:

\$1.75 per watt

\$1,750 per kW

System output:

1,700 kWh / kW/ year

(1,700 kWh/year) times 20 years = 34,000 kWh

Cost per kWh:

1,750 divided by 34,000 kWh = 0.0514 per kWh

The economics of the residential PV incentives show that the residential kWh cost to APS is significantly lower (5.14 cents per kWh) than any other option in the REST Plan. The residential kWh cost to APS is much lower than the proposed Feed-in Tariff (at 19.5 cents per kWh), the proposed non-residential PBI incentives of 15.4 cents, 14.3 cents, or 13.8 cents or the cost per kWh from utility scale power purchase agreements that will likely range from 8 cents to 15 cents per kWh.

Faced with the favorable economics of residential PV incentives, Staff recommends an increase in the 2011 residential up-front incentives of \$5 million to total \$39 million in 2011 rather than the APS' proposed \$34 million budget. Staff further recommends that one-half or \$2.5 million of this additional funding be set aside to fund the rapid reservation program. Any of the \$2.5 million in rapid reservation funds that have not been committed by APS by September 30, 2011, would revert to regular residential incentives for use on or after October 1, 2011.

This additional \$5 million in residential up-front incentives would come from a combination of the \$3.9 million reduction in the 2011 budget proposed by APS in its Supplemental Filing that was docketed on October 13, 2010, and an additional \$1.1 million reduction in three parts of the revised APS budget. Staff proposes a \$500,000 reduction in the proposed Schools and Government Program, an additional \$500,000 reduction in the Research, Development, Commercialization and Integration budget, and a \$100,000 reduction the Marketing and Outreach budget. Staff believes that APS can incorporate these budget changes and still meet its REST requirements. The reduction in the Schools and Government Program can be accomplished by shifting \$500,000 of the 2011 portion of the three-year budget from 2011 to 2012. The \$500,000 reduction in the Research, Development, Commercialization and Outreach budget can be accomplished by APS' prioritization of projects proposed. Finally, with long waiting lines for residential and non-residential distributed systems, APS can afford a slight reduction in its Marketing and Outreach Program. Staff proposes that the total 2011 budget remain as originally proposed by APS at \$96.4 million, including the changes proposed by APS in its supplemental filing and the changes proposed by Staff in this memorandum.

Staff is concerned that APS has not reduced its non-residential PBI incentives in a manner commensurate with the reduction in cost of photovoltaic systems. Staff notes that in August of 2009, APS had enough non-residential projects in the queue to meet all of its non-residential DE requirements through 2011.

Since demand for non-residential grid-tied PV projects is still increasing, it appears that the incentives offered by APS are slightly higher than needed to meet APS' REST requirements. Therefore, Staff recommends that the APS proposed incentive for 10-year contracts be reduced from the proposed \$0.154 per kWh to \$0.14 per kWh. The proposed incentive of \$0.143 per kWh for 15-year contracts should be reduced to \$0.13 per kWh and the proposed \$0.138 per kWh for 20-year contracts should be reduced to \$0.125 per kWh.

Similarly, Staff recommends that the up-front incentive for small non-residential PV systems be reduced from \$2.25 per watt to \$1.75 per watt, which is comparable to the APS residential incentives.

The APS Distributed Energy Administration Plan

APS has proposed some modifications to its Distributed Energy Administration Plan. Due to Internal Revenue Service rulings, APS will be required to report incentive payments to customers on IRS Form 1099.

APS clarifies that the Rapid Reservation requests will not be counted as part of the maximum 600 reservations in the first three funding cycles, but will be accrued to the fourth funding cycle.

APS intends that customers' equipment meets the highest national safety and performance standards. APS is requiring new test standards for inverters, thin film solar modules, and crystalline silcon modules.

Solar daylighting projects will be exempt from submitting an energy savings and design report if the offsetting savings software that is used for the system design has been approved and validated by APS.

Non-residential active open-loop solar water heating systems will not be eligible for incentives, unless their technology or designs are proven to limit system degradation.

Solar providers will be required to provide APS with written notification of mergers or business name changes in order to facilitate the tracking of system installations.

APS has clarified the criteria for up-front incentives ("UFI") for both residential and nonresidential projects. Residential grid-tied PV UFIs are limited to 25 kilowatts. Non-residential projects with a total incentive of less than or equal to \$75,000 are only eligible for UFI incentives.

Staff has reviewed the proposed changes to the APS Distributed Energy Administration Plan. The clarification on the Rapid Reservations not counting toward the quarterly 600-reservation limits should answer some of the industry concerns about the program. APS' requirement for new test standards for equipment should help improve the quality of equipment in the incentive program. Other administrative changes to the DEAP appear to be appropriate. Staff recommends that the changes be approved.

Large Distributed Energy Plants

In August 2008, APS issued an RFP for Distributed Energy Resources ("DE RFP"). APS received 22 distinct proposals. Winners were selected and contracts were signed between APS and winning bidders. As part of the APS 2010 REST Plan, two new transaction types were approved:

- 1. Customer Aggregation model. This allows the developer to phase-in projects over several years.
- 2. REC and Energy Contract model. The developer sites a PV system at a customer's facility and APS would purchase all of the energy and associated RECs generated by the system. APS and the customers would have a separate agreement for the customer to purchase all of the energy from the DE system.

Recently, there has been extensive discussion about setting a size cap for large distributed projects.

Staff has considered the suggestion of placing size caps on large distributed renewable systems. On a going forward basis, for projects with contracts being signed in the future, this is a possibility. However, Staff believes that attempting to place caps on winners of RFPs with signed contracts may set a bad precedent.

Placing caps on future large distributed energy systems can be done. However, doing so may cause an increase to the delivered cost per kWh. By setting a cap, bidders will lose the economies of scale advantage and this will result in higher bids.

Should the Commission decide to place size caps on future distributed energy projects, Staff would recommend a cap of 10 MW per developer. This should allow some economies of scale, while limiting the portion of the budget that will be captured by a single applicant.

Snowflake Biomass

In 2008, APS contracted with a biomass power plant in Snowflake, Arizona to purchase 60 percent of the plant's output. Earlier this year, the plant filed Chapter 11 and the other partner, Salt River Project, terminated its power purchase agreement ("PPA").

To maintain APS' renewable portfolio, APS has entered into a one-year contract to purchase all of the plant's output. This represents an additional ten megawatts. The terms are consistent with the original 2008 power purchase agreement.

Innovative Renewable Energy Project Initiative

The Innovative Renewable Energy Project Initiative is designed to facilitate the installation of technologies that are not specifically cost-optimized for the DE market. For example, PV panels may be installed in innovative configurations that produce a wide array of site specific and potential community benefits, but may be more expensive.

Through the Innovative Renewable Energy Projects Initiative, APS would seek to procure renewable resource installations designed to demonstrate innovative deployment opportunities and innovative technologies. The Company proposes to execute this program with the balance of the \$25 million remaining from the approved lifetime commitment authorization for the DE RFP. Inasmuch as these projects are used to serve a specific customer, their energy will be applied to the appropriate DE target. If the resulting resources are not categorized as DE, their output will be applied to the overall APS renewable energy target.

Comments of Other Parties

The Arizona Solar Power Society ("ASPS") filed comments proposing increased spending on renewables. However, their backup calculations indicated a misunderstanding of how the REST Adjustor operates. ASPS presumed that all APS customers pay the maximum REST Surcharge, that is, the limits shown in Table 2. That is not correct.

Green Choice Solar filed two comment letters. The first letter disagreed with the APS Feed-In Tariff, and recommended a cap of 75 MW and a rate of \$0.25 per kWh. Staff disagrees with the Green Choice Feed-In Tariff proposal. Staff is recommending no Feed-In Tariff be instituted at this time, and a tariff with Green Choice's rate and capacity could be even more costly than APS' proposal, increasing customer costs by as much as \$32.5 million per year.

Green Choice's second letter criticized the shifting of PBI incentives from non-residential to residential customers. Green Choice recommended reservation fees to discourage applications for what it termed "dubious projects". Green Choice also recommended that the Schools and Government Program exclude any utility-ownership options. Staff believes an increased residential incentive budget is appropriate and as indicated above, the favorable economics of residential PV incentives warrant an increase in the 2011 residential up-front incentives of \$5 million as Staff recommends. Staff does not disagree that a reservation fee could discourage "dubious" proposals, but does not have a recommendation for a fee configuration at this time. Staff does not agree with Green Choice that excluding utility-owned projects in the Schools and Government Program is wise. Financing is difficult, and utility ownership offers customers a way to install a renewable system should other financing options be unavailable.

Arizona Discount Solar filed a letter with concerns about poor communication between utilities and solar companies, and the exhaustion of funds for incentives. Staff believes that Arizona Discount's concerns have been addressed by Commission Decision No. 71913, dated September 28, 2010, which clarified certain incentive payments. APS' actions will also help, e.g., the solar web page information (http://arizonagoessolar.org/), the "trigger" reduction mechanism, and the lower per-watt incentive payments. Staff expects these measures will allow the Arizona solar market to move at a more reasonable and manageable pace.

Recommendations

Because APS' plan allows it to meet the Commission-approved REST requirements in 2011, Staff recommends that APS' 2011 REST Implementation Plan be approved with the Staff's recommended program and budget adjustments as presented herein. This Plan cost is \$96.4 million, and it continues to meet full REST requirements.

Staff also makes the following recommendations:

- 1. That the RES Adjustor Rate be reset to \$0.0101320 per kWh with monthly caps of \$4.05 for residential customers, \$150.53 for non-residential customers, and \$451.60 for non-residential customers with demands of 3 MW or greater.
- 2. Approval of the APS request to make the First Funding Cycle of the 2012 Plan year occur during the final quarter of 2011. This would be a one-time only approval.
- 3. Staff recommends approval of the Staff Alternative Budget Trigger Mechanism for residential PV incentives.

- 4. Approval of the APS proposed set aside of \$6 million in the budget for non-PV technologies.
- 5. Approval of the rapid reservation program as proposed.
- 6. Approval of the PPA for the Snowflake biomass plant output.
- 7. That the APS feed-in tariff pilot program not be approved at this time. However, Staff believes that the current workshop activities related to feed-in tariffs should be allowed to run their course before utilities implement feed-in tariffs, even on a pilot basis, given the significant financial commitment even a one year pilot program would entail.
- 8. That the incentive caps be set at 50 percent of total system cost for both residential and non-residential systems.
- 9. Approval of the Customized Incentives for the Home Builders program as proposed.
- 10. Approval of APS changes to the definitions of medium and large projects in the non-residential PBI program.
- 11. Approval of APS' request to eliminate the "10/20" PBI contract.
- 12. Approval of an increase of \$5 million in residential up-front incentives; from \$34 million to \$39 million.
- 13. APS be ordered to file tariffs in compliance with the Decision in this case within 15 days of the effective date of that Decision The filed tariffs would be for:
 - a) the proposed fees associated with the system interconnection process,
 - b) the Schools and Government proposed rates, and

c) the updated REST surcharge

Steven M. Olea

Director

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BEFORE THE ARIZONA CORPORATION COMMISSION 1 2 KRISTIN K. MAYES Chairman 3 **GARY PIERCE** Commissioner 4 PAUL NEWMAN Commissioner SANDRA D. KENNEDY 5 Commissioner 6 **BOB STUMP** Commissioner 7 8 DOCKET NOS. E-01345A-10-0166 IN THE MATTER OF THE APPLICATIONS) E-01345A-10-0262 OF ARIZONA PUBLIC SERVICE 10 COMPANY FOR APPROVAL OF SCHOOLS AND GOVERNMENT DECISION NO. 11 RENEWABLE PROGRAM AND FOR ORDER APPROVAL OF ITS RENEWABLE 12 **ENERGY STANDARD AND TARIFF IMPLEMENTATION PLAN FOR 2011** 13 14 15 Open Meeting November 22 and 23, 2010 16 Phoenix, Arizona 17 BY THE COMMISSION: FINDINGS OF FACT 18 Arizona Public Service Company ("APS" or "Company") is engaged in providing 1. 19 electric service within portions of Arizona, pursuant to authority granted by the Arizona 20 Corporation Commission 21 22 Background On April 29, 2010, APS filed its application for approval of its schools and 23 2. government renewable energy program, pursuant to Decision No. 71448. 24 On July 1, 2010, APS filed its application for approval of its 2011 Implementation 25 3. Plan pursuant to the Renewable Energy Standard and Tariff ("REST") Rules. On July 26, 2010, 26 the two dockets were consolidated. 27

On October 13, 2010, APS submitted a Supplemental Filing.

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4.

The APS REST Implementation Plan 2011 to 2015

- 5. The APS REST Implementation Plan 2011 to 2015 is a five-year plan describing how APS intends to comply with the REST requirements. In a separate document, Attachment B of the APS application, APS has filed its Distributed Energy Administration Plan ("DEAP") describing how APS intends to meet the annual Distributed Renewable Energy Requirement.
- 6. APS had originally estimated that the cost for full compliance with the REST Rules would total \$96.4 million in 2011. This is an increase of about 11 percent over 2010's \$86.7 million. Budget details are given in Table 1 below.
- 7. Included in the Supplemental filing was an update on 2010 RES incentive funding and a proposal for improving the wholesale distribution interconnection process for renewable energy projects. The impact of increasing the number of renewable power interconnections on APS' distribution system affects safety, power quality, and reliability.
- 8. APS is proposing a system to improve and streamline the interconnection process by identifying the most viable projects. Three levels of increasingly detailed studies would be performed at the developer's request, and would identify technical issues earlier in the development process. APS would charge fees associated with requested studies, consistent with Commission Decision No. 69674. The first two optional studies, a Feasibility Study and a System Impact Study, would cost the developer \$15,000. The third study, a Facilities Study, would be required and cost the developer a fee of \$100 per hour with a \$55,000 deposit. All fees would be applied to the RES budget, offsetting resources required for the services. APS included modifications to the proposed APS RES adjustor, to reflect this.
- 9. Staff has reviewed the APS proposed Wholesale Distribution Interconnection Process. Staff has reviewed the process improvements and proposed fee schedules. Staff believes it is necessary for APS to analyze an interconnection's impact on its distribution system. The proposed fees for APS' engineering expertise are reasonable. However, new fees should be on a Tariff Schedule.
- 10. In the Supplemental Filing, APS recalculated the timing for expected start-up of various non-residential performance based incentive ("PBI") projects, Powerful Communities

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projects, and AZ Sun projects. This recalculation resulted in a downward revision of APS' budget estimates for 2011, lowering the APS budget request for 2011 by \$3.9 million. This resulted in a revised budget request of \$92.5 million compared to original proposed budget amount of \$96.4 million.

- 11. As part of the Supplemental Filing, APS has revised the Schools and Government Rate Schedule in order to allow the schedule to be used in conjunction with a new schools time-of-use rate schedule that was approved by the Commission in August 2010.
- 12. Finally, in the Supplemental Filing, APS submitted revisions to the Distributed Energy Administration Plan. Included was a clarification that Rapid Reservation requests will not be counted as part of the maximum 600 reservations that would be accepted in the first three funding cycles. The Rapid Reservation funds instead would come from the fourth funding cycle.
- 13. APS is now requesting increases in its adjustor rate to collect \$86.5 million; \$6.0 million is collected in base rates to reach the total of \$92.5 million. This budget is detailed in Table 1. Staff is proposing a budget of \$96.4 million.
- 14. REST adjustor rates would increase about 17 percent and are shown below in Table 2.
- 15. Table 3 presents a variety of typical Customer types with the monthly RES surcharge amounts each would pay.

Table 1
APS 2011 REST Budget

AFS 2011 REST Budget							
Line No	\$ Millions	2010	APS Original	APS <u>Adjusted</u>	Staff <u>Proposed</u>		
1	Renewable Generation						
2	Purchases and Generation	8.5	17.0	18.8	18.8		
	Administration	1.3	1.5	1.5	1.5		
4	Implementation	1.1	1.5	1.5	1.5		
5 6	Total Renewable Generation Contracts and O/M	10.9	20.0	21.8	21.8		
6	Estimated Green Choice/Rollover Offset Credit	-0.4	-3.8	-0.6	-0.6		
7	Total Renewable Generation	10.5	16.2	21.2	21.2		
8	Customer-Sited Distributed Energy						
9	Existing Contracts and Commitments						
10	Distributed Energy RFP		1.1	1.1	1.1		
11	Innovative Technologies		0.3	0.3	0.3		
12	Existing Production-based Incentives	16.6	15.3	7.6	7.6		

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13	Flagstaff Community Power Project		0.4	0.4	0.4
14	Wholesale Distributed Energy		0.2	0.2	0.2
15	ARRA Projects/Incentives		1.2	1.2	1.2
16	2010 Residential Incentive Commitment		0.9	1.7	1.7
17	Total Existing Contracts and Commitments	16.6	19.4	12.5	12.5
19	New Incentives and Commitments				
20	Residential Up-front	44.1	34.0	34.0	39.0
21	Schools and Government Buildings		7.3	7.3	6.8
22	Non-Residential Up-front	2.0	2.0	2.0	2.0
23	Production Based Incentives		2.1	0.3	0.3
24	Powerful Communities		0.4	0.2	0.2
25	Total New Incentives and Commitment	46.6	46.3	44.3	48.8
26	Total Incentives and Commitments	63.2	65.7	56.8	61.3
27	Non-Incentive Distributed Energy				
28	Customer Self-Directed	0	0	0	0
30	Administration	1.6	1.4	1.4	1.4
31	Implementation	3.1	3.7	3.7	3.7
32	Information Technology	1.5	2.0	2.0	2.0
33	Marketing & Outreach	4.8	5.4	5.4	5.3
34	Total Non-Incentive Distributed Energy	11.0	12.5	12.5	12.4
35	Total Customer Sited Distributed Energy (line 26 + line 34)	74.2	78.2	69.3	73.7
36	Research, Development, Commercialization, & Integration	2.0	2.0	2.0	1.5
37					
38	Total RES Budget	86.7	96.4	92.5	96.4

Table 2				
APS 2011	REST	Adjustor	Rates	

	2010	APS Original	<u>APS</u> Adjusted	Staff <u>Proposed</u>
Rate per kWh	\$0.0086620	\$0.0101320	\$0.0096630	\$0.0101320
Residential Monthly Cap	\$3.46	\$4.05	\$3.87	\$4.05
Small Non-residential Monthly Cap	\$128.70	\$150.53	\$143.56	\$150.53
Large Non-residential Monthly Cap	\$386.10	\$451.60	\$430.67	\$451.60

<u>Table 3</u>
Customer Impact of Proposed REST Adjustor Rates

		kWh per	<u>2010</u>	APS	APS	Staff
		<u>Month</u>		<u>Original</u>	<u>Adjusted</u>	<u>Proposed</u>
Cus	tomer Types and Monthly Costs					
1	Residence	>= 400	\$3.46	\$4.05	\$3.87	\$4.05
2	Dentist Office	2,000	\$17.32	\$20.26	\$19.33	\$20.26
3	Hairstylist	3,900	\$33.78	\$39.51	\$37.69	\$39.51
4	Department Store	170,000	\$128.70	\$150.53	\$143.56	\$150.53
5	Retail Video Store	14,400	\$124.73	\$145.90	\$139.15	\$145.90
6	Large Hotel	1,067,100	\$128.70	\$150.53	\$143.56	\$150.53
7	Large Building Supply/Hardware	346,500	\$128.70	\$150.53	\$143.56	\$150.53
8	Hotel/Motel	27,960	\$128.70	\$150.53	\$143.56	\$150.53
9	Fast Food	60,160	\$128.70	\$150.53	\$143.56	\$150.53
10	Large High Rise Office Bldg	1,476,100	\$128.70	\$150.53	\$143.56	\$150.53
11	Supermarket	233,600	\$128.70	\$150.53	\$143.56	\$150.53
12	Convenience Store	20,160	\$128.70	\$150.53	\$143.56	\$150.53
13	Hospital (< 3 MW)	1,509,600	\$128.70	\$150.53	\$143.56	\$150.53
14	Hospital (> 3 MW)	2,700,000	\$386.10	\$451.60	\$430.67	\$451.60
15	Copper Mine	72,000,000	\$386.10	\$451.60	\$430.67	\$451.60
16	Mall (>3MW)	1,627,100	\$386.10	\$451.60	\$430.67	\$451.60

Renewable Generation

- 16. For year 2011, APS indicates that it would own and operate approximately 6 MW of solar capacity. In addition, APS has entered into power purchase agreements for 228 MW of wind, geothermal, and biomass/biogas renewable generation capacity, and expects 20 MW from its Small Generation Request for Proposal ("RFP") and 33 MW from AZ Sun projects. This totals 287 MW of renewable generation as described in detail in Exhibit 3B of Attachment A in the APS Supplemental filing.
- 17. The expected annual MWh of generation from existing contracts and planned generation is shown in Exhibit 3A of Attachment A of the APS plan. The estimate for existing renewable generation is 851,805 MWh in 2011.

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Schools and Government Program

2 18. Decision No. 71275 requires APS to offer proposals which could increase 3 distributed energy ("DE") participation for governmental and schools customers. APS will offer 4 these customers performance-based incentives for installation of qualifying non-residential RES

facilities as part of a Schools and Governmental Program.

- 19. A Schools and Government Program was filed on April 29, 2010 (E-01345A-10-0166). With that filing, APS is seeking approval of a new program for on-site renewable energy for schools and governmental institutions that would substantially reduce or eliminate up-front costs for solar energy.
- 20. To eliminate up-front costs that would normally be incurred by schools or governmental institutions when installing solar facilities, APS is proposing three customer options to eliminate or reduce up-front costs for schools and governmental institutions:
 - A) third-party ownership
 - B) utility-ownership option
 - C) solar daylighting bank financing option

- 21. With the Third-Party Ownership option, the third-party owners traditionally require no up-front payment from the customer, instead the customer pays the third-party owner for the lease of the system equipment and the customer benefits from the energy produced by the on-site PV system.
- 22. For the Utility Ownership option, APS is proposing to make available a utility ownership option for the proposed Schools and Government Program. To maximize opportunities for solar installers and developers, no more than one-half of the installed PV capacity would be eligible under the utility-ownership option. APS proposes PV system installations utilizing the same utility ownership arrangement that is being offered in the recently approved Community Power Project Flagstaff Pilot program. PV systems would be connected directly to the distribution grid on the customer's property, and the customer would be billed for a portion of their usage equivalent to the output of the PV system, with a specific rate designed to reflect the benefits of a customer-owned renewable resource, i.e., a proposed School and Government Solar Program

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Rate Schedule SGSP is shown in Exhibit H of APS' filing. As indicated, its design 26.

Rider Rate Schedule. This solar charge would remain unchanged for the twenty-year term of the rate schedule.

23. Renewable energy from the utility-owned solar systems would not count toward the RES distributed energy requirements; rather, they would be applied to the Company's overall RES requirement. APS is proposing that the cost of ownership (or revenue requirement) for this option would be recovered through the RES adjustor until the investment is included in base rates or other recovery mechanism.

- 24. In the Solar Daylighting Project Financing option, the costs associated with solar daylighting installations are significantly less than that of PV and solar thermal installation costs and school districts and governmental institutions have expressed a preference to purchase and own these systems. For customers interested in a financing option to install solar daylighting, APS will partner with National Bank of Arizona to offer customers an option that eliminates up-front cost. Solar daylighting projects under the proposed Schools and Government Program would be eligible for a five to seven year operating lease, with the option to purchase the system at fair market value at the end of the lease term.
- In its Supplemental Filing, APS revised the Schools and Government Rate Schedule 25. ("SGSP"). In Decision No. 71871 the Commission adopted a new optional time-of-use ("TOU") rate applicable to K- 12 schools, which will provide daily and seasonal price signals to encourage load reductions during peak periods. In this docket, APS has revised the Schools and Government Rate Schedule (Exhibit D) to incorporate the changes necessary to allow the schedule to be used in conjunction with the new schools TOU rate schedules.
- is the same as the Community Power Project Flagstaff Pilot program, with a solar charge ranging from 7.3 to 9.3 ¢/kW, depending on the base service retail rate schedule. For School or Governmental customers on time-of-use rates, the solar energy would be netted against on-peak, shoulder-peak, or off-peak time periods according to an allocation based on typical usage. The solar charge would remain unchanged for the twenty-year term of the rate schedule.

27. Staff has reviewed the Revised Rate Schedule SGSP. Staff's analysis finds that SGSP is a properly-designed rate which allows the benefits of renewable energy to flow back to the customers in a reasonable manner.

Feed-In Tariff Programs

- 28. In January 2010, the Commission issued a Notice of Inquiry to solicit input on specific issues related to developing a potential Feed-In Tariff ("FIT") program, which is a transaction mechanism that is designed to encourage the targeted deployment of renewable energy resources. Under a FIT, an electric utility pays a renewable energy developer for both energy and renewable energy credits ("RECs") at an agreed-upon and sometimes predetermined rate for an extended number of years under a standardized commercial agreement.
- 29. Well-designed FIT policies could offer additional methods for promoting the development of renewable energy resources. APS is proposing two programs aimed at different renewable energy market segments that embrace FIT principals: 1) Powerful Communities, a wholesale DE FIT program that targets customer groups that have had limited participation in RES programs; and 2) a Small Generator Standard Offer Program that would provide energy credited towards APS' renewable generation requirements. Each of the programs is designed to extend over a three-year period.

Powerful Communities (Wholesale Distributed Energy FIT)

30. The proposed Powerful Communities FIT program targets market segments that currently have a more difficult time accessing the incentive funding through the current RES programs, specifically low-income housing entities, homeowner associations, multi-tenant facilities (residential and commercial), and not-for-profit charitable organizations. PV facilities that are between 30 kilowatts and 200 kilowatts and are planned to be operational within 12 months would be eligible for this program. APS is proposing that the program be limited to 2 megawatts of total annual procurement in each year of the program, for a total of 6 megawatts. This limit to the program size is proposed as a way to manage the amount of customer-subsidized developer incentives paid annually. Participants will be awarded on a first-come, first-served basis. The Company is proposing a standard fixed price offer for the Powerful Communities FIT

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Program of \$0.195/kilowatt-hour for the production output of the system under a 20-year agreement. The program has an estimated annual cost of \$375,000, and a lifetime commitment for

these 20-year contracts of approximately \$22.5 million. 3

Small Generator Standard Offer Program

- The Small Generator Standard Offer would focus on four aspects of smaller 31. projects:
 - A. Advanced approval for the program budget,
 - B. A predetermined budget and plans to fully commit a portion of the budget,
 - C. Pre-scheduling of future project solicitations, and
 - D. Proposed transactional enhancements.
- Renewable resource technology within the range of 2 to 15 megawatts would be 32. eligible for this program. The program would have a \$10 million budget over a three-year deployment. APS forecasts this program has the potential to provide approximately 200 gigawatthours annually once fully deployed.
- 33. The Company believes these budgetary and scheduling commitments will be an important indicator to the developer community of APS' intent to procure and install small renewable energy projects.
- 34. Staff recognizes that there is significant interest in feed-in tariffs. However, Staff believes that the current workshop activities related to feed-in tariffs should be allowed to run their course before utilities implement feed-in tariffs, even on a pilot basis, given the significant financial commitment even a one year pilot program would entail. Staff recommends against approval of the proposed feed-in tariff pilot program as part of the 2011 REST implementation plan for APS. However, if the Commission wishes to approve a FIT pilot program, Staff recommends approving the APS proposal with the following modification: the standard price offer should be a maximum of \$0.195/kWh, i.e., APS should be allowed to enter into a FIT of less than \$0.195/kWh.

Distributed Energy

For the 2011 Plan, APS proposes to increase its PBI lifetime commitment by \$100 35. million to \$670 million.

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- 36. The most significant changes to the APS REST Plan for 2011 relate to the phenomenal demand experienced in 2010 for residential distributed photovoltaic systems. Due to the unprecedented demand seen in 2010 and the anticipated continuation of residential demand in 2011, APS has proposed some major changes to its residential distributed energy program.
- 37. In 2010, when 75 percent of the APS 2010 residential incentive budget was allocated in the first quarter of 2010, the Commission stepped in, lowering the residential PV incentive from \$3 per watt to \$2.15 per watt and finally to \$1.95 per watt (Decision No. 71686, dated April 30, 2010).
- 38. The residential demand continued at an accelerated rate, causing the Commission to shift funds from other budget priorities to the residential program and to lower the residential PV incentive to \$1.75 per watt (Decision No. 71913, dated September 28, 2010). This incentive level reduction and an allocation from the 2011 budget were used to help APS reduce the queue of customers desiring residential incentives.
- 39. In Decision No. 71913, the Commission authorized APS to institute an incentive step-down mechanism that is triggered by the volume of residential systems installed under the program. The Commission also ordered that the last quarter of 2010 become Funding Cycle 1 of 2011 for the purpose of allocating a portion of the 2011 REST budget to residential projects waiting in the queue for REST incentives.
- 40. Based on the problems experienced in 2010 and feedback from the solar industry stakeholders, APS proposed a redesign of the incentive system. The redesign includes a clear delineation of proposed future reductions in incentives including pre-determined "step-downs", a specific allocation of funds for non-PV technologies, and specific funding cycles that would spread annual residential PV incentive funding over the entire budget year.
- 41. The automatic "step-down" mechanism for PV incentives would establish tranches of 1,200 grid-tied Distributed Energy applications, each providing incentives for approximately 8 MW of capacity.
- 42. Following the reservation of the first tranche at \$1.75 per watt, APS proposes that the residential grid-tied PV incentive be decreased by \$0.15 per watt to \$1.60 per watt, reaching

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\$1.45 per watt by the end of 2011. The first three tranches would have step-downs of \$0.15 per watt, followed by three tranches with \$0.10 per watt step-downs in future years. After the first six tranches, each additional tranche would step down \$0.05 per watt.

- 43. Also included in APS' proposed changes is a new "rapid reservation" proposal that would allow APS to confirm upon receipt all PV applications that request incentives of \$1.00 per watt or less.
- 44. In Decision Nos. 71686 and 71913, the Commission approved the funding of residential PV project applications received during the final quarter of 2010 with funds from the 2011 REST Plan. In its 2011 REST Plan, APS proposes to continue this approach where "For the purposes of this Plan, the first Funding Cycle of each Plan year occurs during the final quarter of the proceeding calendar year (e.g., Funding Cycle One of 2011 begins in October 2010)."
- 45. APS requests approval for the continuation of a specific allocation for non-PV residential projects. For 2011, this would be \$6 million and would be for technologies such as solar space heating, solar water heating, geothermal applications and other eligible residential DE technologies.
- 46. APS proposes removal of the incentive cap of 50 percent of total residential system cost, and for thermal applications, the cap requiring a minimum 15 percent customer contribution. APS claims that the caps are no longer needed.
- 47. APS is proposing a new Customized Incentives for Home Builders program. It would provide predictable incentive levels and longer reservation periods in order to address the needs of production and custom home builders. In 2011, APS proposes PV incentives of \$1.95 per watt and \$0.50 per kilowatt-hour for solar water heaters. To accommodate builders' three-year sale/build cycles, the PV incentives would be reduced by \$0.50 per watt after the first year, followed by \$0.25 and \$0.15 per watt reductions in following years. This program has a separate budget allocation.
- 48. The APS non-residential portion of the plan would increase its lifetime commitments to PBIs by \$100 million in 2011.

- 49. APS noticed in 2010 that non-residential project demand for "medium projects" was greater than the demand for 'large projects." APS has proposed a change to allocate the 2011 funding more equally over various project sizes. The definition of "medium projects" would change to projects where the generator or inverter is rated at 200 kilowatts or less and "large projects" would be where the generator or inverter is greater than 200 kilowatts. Currently, that definition changes at 100 kilowatts.
- 50. APS proposed to eliminate the "10/20" PBI contract. This contract provides 10 years of PBI payments with a 20-year REC agreement. APS believes that the risk of an advance payment for future production is no longer warranted.
- 51. Based on stakeholder feedback, APS has proposed the elimination of the 60 percent cap on non-residential incentives.
- 52. Staff has reviewed the Distributed Energy Programs and changes as proposed by APS.
- 53. First, Staff agrees with APS that some form of market-driven trigger should be used to lower residential PV incentives. The lack of such a mechanism was a major reason that APS experienced the boom-bust problems in the residential PV market in 2010, where demand outstripped available funding and REST Plan procedures needed to be fixed by the Commission in both April and September.
- 54. Staff has proposed an Alternative Budget Trigger Mechanism. APS had its first incentive problem in the First Quarter of 2010 when 75 percent of the money for residential incentives was committed in the first three months of the year. Unfortunately, the APS-proposed trigger would not avoid a similar budget problem in 2011.
- 55. Staff's Alternative Budget Trigger Mechanism ties the reduction of incentives to budget expenditures in each quarter. If APS is ahead of schedule in committing PV incentive budget funds, the trigger will activate an incentive reduction. If the market is sluggish, no incentive reduction would take place. So, for instance, if 30 percent of the 2011 residential PV budget is committed on or before March 31, 2011, the incentive would drop by \$0.15 from \$1.75

to \$1.60. If only 25 percent of the budget is committed by March 31, 2011, the incentive would stay at \$1.75.

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	First Trigger	Second Trigger	Third Trigger	Fourth Trigger
Trigger	If 30% of 2011 PV Incentive Budget is committed by APS on or before March 31, 2011	If 52% of 2011 PV Incentive Budget is committed by APS on or before June 30, 2011	If 77% of 2011 PV Incentive Budget is committed by APS on or before September 30, 2011	If 100% of 2011 PV Incentive Budget is committed by APS on or before December 31, 2011
New Incentive Level	\$1.60 / Watt	\$1.50 / Watt	\$1.45 / Watt	\$1.40 / Watt

Staff recommends that the Commission replace the APS-proposed MW trigger 56. mechanism for residential PV incentives with the Staff-proposed Alternative Budget Trigger Mechanism as described herein.

- 57. The APS proposal to make the first Funding Cycle of each Plan year occur during the final quarter of the preceding calendar year causes Staff some concern. That concern relates to the fact that the funding for the first Funding Cycle will likely not have been approved by the October 1 start of the quarter. Since the Commission normally does not hear or approve REST Plans until November or December of each year, the budget for the next year, incentive levels, and other program procedures will still be in question on October 1st. With that caution in mind, Staff does not see a better alternative that would avoid problems in the normally hectic fourth quarter and therefore recommends approval of this approach for 2011 only. Since this approach was already approved for 2010 in Decision No. 71913 in September 2010, by the time the Commission considers the APS 2012 REST Plan, it will have some results from 2010 and 2011 to review to determine whether it is appropriate to continue this mechanism.
- 58. Staff agrees with the APS designation of \$6 million in the budget for non-PV technologies. This is a good method to ensure that the residential program includes a variety of technologies, not just photovoltaics.

- 59. Staff recommends approval of the rapid reservation program offering \$1 per watt for PV incentives. This is an excellent mechanism to reduce the cost of renewable kWh for APS and its customers.
- 60. Staff disagrees with APS on the removal of the incentive cap of 50 percent of the total system costs for residential systems. If, as APS claims, the declining cost of PV will make the caps unnecessary, there is no harm leaving them in place. If, however, in the future the costs of PV drop farther than the incentive levels, there may be a need for such a cap. Staff sees no compelling reason to remove the cap. Staff recommends that the caps remain in place at 50 percent for both residential and non-residential.
- 61. Staff supports the Customized Incentives for Home Builders program proposed by APS. Staff believes this program will encourage the installation of renewable energy by home builders and in turn promote the Commission's efforts to ensure that APS continues to provide reliable service at just and reasonable rates. Staff recommends approval of the Home Builder program as proposed.
- 62. Staff agrees with APS' change to the definitions of "medium projects" and "large projects" by moving the dividing line from 100 kW to 200 kW. Staff also recommends that APS' request to eliminate the "10/20" PBI contract be approved. There is sufficient market interest for the 10, 15, and 20-year contracts for APS to meet its REST goals. The "10/20" PBI contract is too risky for both APS and its ratepayers.
- 63. Staff disagrees with APS' request to remove the 60 percent cap on non-residential incentives. If "...the incentive programs offered by the Company have become sufficiently competitive to adequately drive available cost-reduction opportunities into projects receiving incentive funding" as APS claims, then there is no need to remove the cap. However, as indicated above, Staff recommends that the caps remain in place but be reduced to 50 percent for both residential and non-residential.
- 64. Staff disagrees with the APS reduction from \$44.1 million to \$34 million budgeted for residential up-front incentives. Although the reduction of incentive levels from \$3 per watt to

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\$1.75 per watt will have an impact on the market demand, there appears to be a continuing strong consumer demand for residential PV systems.

65. Staff believes that APS may have reduced the residential incentive budget too much. The economics of the residential PV incentive program are compelling. At an incentive of \$1.75 per watt, APS provides incentives of \$1,750 per kW of PV systems. Assuming that each kW of PV panels produce 1,700 kWh per year for 20 years, the cost to APS per delivered kWh is \$0.0514 per kWh. The calculations are shown in Table 4.

Table 4
APS' Cost per kWh Resulting From Residential PV Incentives

Incentive:

\$1.75 per watt

= \$1,750 per kW

System output:

1,700 kWh / kW/ year

(1,700 kWh/year) times 20 years = 34,000 kWh

Cost per kWh:

1,750 divided by 34,000 kWh = 0.0514 per kWh

- 66. The economics of the residential PV incentives show that the residential kWh cost to APS is significantly lower (5.14 cents per kWh) than any other option in the REST Plan. The residential kWh cost to APS is much lower than the proposed Feed-in Tariff (at 19.5 cents per kWh), the proposed non-residential PBI incentives of 15.4 cents, 14.3 cents, or 13.8 cents or the cost per kWh from utility scale power purchase agreements that will likely range from 8 cents to 15 cents per kWh.
- 67. Faced with the favorable economics of residential PV incentives, Staff recommends an increase in the 2011 residential up-front incentives of \$5 million to total \$39 million in 2011 rather than the APS' proposed \$34 million budget. Staff further recommends that one-half or \$2.5 million of this additional funding be set aside to fund the rapid reservation program. Any of the \$2.5 million in rapid reservation funds that have not been committed by APS by September 30, 2011, would revert to regular residential incentives for use on or after October 1, 2011.

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68. This additional \$5 million in residential up-front incentives would come from a combination of the \$3.9 million reduction in the 2011 budget proposed by APS in its Supplemental Filing that was docketed on October 13, 2010, and an additional \$1.1 million reduction in three parts of the revised APS budget. Staff proposes a \$500,000 reduction in the proposed Schools and Government Program, an additional \$500,000 reduction in the Research, Development, Commercialization and Integration budget, and a \$100,000 reduction the Marketing and Outreach budget. Staff believes that APS can incorporate these budget changes and still meet its REST requirements. The reduction in the Schools and Government Program can be accomplished by shifting \$500,000 of the 2011 portion of the three-year budget from 2011 to 2012. The \$500,000 reduction in the Research, Development, Commercialization and Outreach budget can be accomplished by APS' prioritization of projects proposed. Finally, with long waiting lines for residential and non-residential distributed systems, APS can afford a slight reduction in its Marketing and Outreach Program. Staff proposes that the total 2011 budget remain as originally proposed by APS at \$96.4 million, including the changes proposed by APS in its supplemental filing and the changes proposed by Staff in this memorandum.

- 69. Staff is concerned that APS has not reduced its non-residential PBI incentives in a manner commensurate with the reduction in cost of photovoltaic systems. Staff notes that in August of 2009, APS had enough non-residential projects in the queue to meet all of its non-residential DE requirements through 2011.
- 70. Since demand for non-residential grid-tied PV projects is still increasing, it appears that the incentives offered by APS are slightly higher than needed to meet APS' REST requirements. Therefore, Staff recommends that the APS proposed incentive for 10-year contracts be reduced from the proposed \$0.154 per kWh to \$0.14 per kWh. The proposed incentive of \$0.143 per kWh for 15-year contracts should be reduced to \$0.13 per kWh and the proposed \$0.138 per kWh for 20-year contracts should be reduced to \$0.125 per kWh.
- 71. Similarly, Staff recommends that the up-front incentive for small non-residential PV systems be reduced from \$2.25 per watt to \$1.75 per watt, which is comparable to the APS residential incentives.

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The APS Distributed Energy Administration Plan

- 72. APS has proposed some modifications to its Distributed Energy Administration Plan. Due to Internal Revenue Service rulings, APS will be required to report incentive payments to customers on IRS Form 1099.
- 73. APS clarifies that the Rapid Reservation requests will not be counted as part of the maximum 600 reservations in the first three funding cycles, but will be accrued to the fourth funding cycle.
- 74. APS intends that customers' equipment meets the highest national safety and performance standards. APS is requiring new test standards for inverters, thin film solar modules, and crystalline silcon modules.
- 75. Solar daylighting projects will be exempt from submitting an energy savings and design report if the offsetting savings software that is used for the system design has been approved and validated by APS.
- 76. Non-residential active open-loop solar water heating systems will not be eligible for incentives, unless their technology or designs are proven to limit system degradation.
- 77. Solar providers will be required to provide APS with written notification of mergers or business name changes in order to facilitate the tracking of system installations.
- 78. APS has clarified the criteria for up-front incentives ("UFI") for both residential and nonresidential projects. Residential grid-tied PV UFIs are limited to 25 kilowatts. Non-residential projects with a total incentive of less than or equal to \$75,000 are only eligible for UFI incentives.
- 79. Staff has reviewed the proposed changes to the APS Distributed Energy Administration Plan. The clarification on the Rapid Reservations not counting toward the quarterly 600-reservation limits should answer some of the industry concerns about the program. APS' requirement for new test standards for equipment should help improve the quality of equipment in the incentive program. Other administrative changes to the DEAP appear to be appropriate. Staff recommends that the changes be approved.

Large Distributed Energy Plants

- 80. In August 2008, APS issued an RFP for Distributed Energy Resources ("DE RFP"). APS received 22 distinct proposals. Winners were selected and contracts were signed between APS and winning bidders. As part of the APS 2010 REST Plan, two new transaction types were approved:
 - A. Customer Aggregation model. This allows the developer to phase-in projects over several years.
 - B. REC and Energy Contract model. The developer sites a PV system at a customer's facility and APS would purchase all of the energy and associated RECs generated by the system. APS and the customers would have a separate agreement for the customer to purchase all of the energy from the DE system.
- 81. Recently, there has been extensive discussion about setting a size cap for large distributed projects.
- 82. Staff has considered the suggestion of placing size caps on large distributed renewable systems. On a going forward basis, for projects with contracts being signed in the future, this is a possibility. However, Staff believes that attempting to place caps on winners of RFPs with signed contracts may set a bad precedent.
- 83. Placing caps on future large distributed energy systems can be done. However, doing so may cause an increase to the delivered cost per kWh. By setting a cap, bidders will lose the economies of scale advantage and this will result in higher bids.
- 84. Should the Commission decide to place size caps on future distributed energy projects, Staff would recommend a cap of 10 MW per developer. This should allow some economies of scale, while limiting the portion of the budget that will be captured by a single applicant.

Snowflake Biomass

85. In 2008, APS contracted with a biomass power plant in Snowflake, Arizona to purchase 60 percent of the plant's output. Earlier this year, the plant filed Chapter 11 and the other partner, Salt River Project, terminated its power purchase agreement ("PPA").

86. To maintain APS' renewable portfolio, APS has entered into a one-year contract to purchase all of the plant's output. This represents an additional ten megawatts. The terms are consistent with the original 2008 power purchase agreement.

Innovative Renewable Energy Project Initiative

- 87. The Innovative Renewable Energy Project Initiative is designed to facilitate the installation of technologies that are not specifically cost-optimized for the DE market. For example, PV panels may be installed in innovative configurations that produce a wide array of site specific and potential community benefits, but may be more expensive.
- 88. Through the Innovative Renewable Energy Projects Initiative, APS would seek to procure renewable resource installations designed to demonstrate innovative deployment opportunities and innovative technologies. The Company proposes to execute this program with the balance of the \$25 million remaining from the approved lifetime commitment authorization for the DE RFP. Inasmuch as these projects are used to serve a specific customer, their energy will be applied to the appropriate DE target. If the resulting resources are not categorized as DE, their output will be applied to the overall APS renewable energy target.

Comments of Other Parties

- 89. The Arizona Solar Power Society ("ASPS") filed comments proposing increased spending on renewables. However, their backup calculations indicated a misunderstanding of how the REST Adjustor operates. ASPS presumed that all APS customers pay the maximum REST Surcharge, that is, the limits shown in Table 2. That is not correct.
- 90. Green Choice Solar filed two comment letters. The first letter disagreed with the APS Feed-In Tariff, and recommended a cap of 75 MW and a rate of \$0.25 per kWh. Staff disagrees with the Green Choice Feed-In Tariff proposal. Staff is recommending no Feed-In Tariff be instituted at this time, and a tariff with Green Choice's rate and capacity could be even more costly than APS' proposal, increasing customer costs by as much as \$32.5 million per year.
- 91. Green Choice's second letter criticized the shifting of PBI incentives from non-residential to residential customers. Green Choice recommended reservation fees to discourage applications for what it termed "dubious projects". Green Choice also recommended that the

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Schools and Government Program exclude any utility-ownership options. Staff believes an increased residential incentive budget is appropriate and as indicated above, the favorable economics of residential PV incentives warrant an increase in the 2011 residential up-front incentives of \$5 million as Staff recommends. Staff does not disagree that a reservation fee could discourage "dubious" proposals, but does not have a recommendation for a fee configuration at this time. Staff does not agree with Green Choice that excluding utility-owned projects in the Schools and Government Program is wise. Financing is difficult, and utility ownership offers customers a way to install a renewable system should other financing options be unavailable.

92. Arizona Discount Solar filed a letter with concerns about poor communication between utilities and solar companies, and the exhaustion of funds for incentives. Staff believes that Arizona Discount's concerns have been addressed by Commission Decision No. 71913, dated September 28, 2010, which clarified certain incentive payments. APS' actions will also help, e.g., the solar web page information (http://arizonagoessolar.org/), the "trigger" reduction mechanism, and the lower per-watt incentive payments. Staff expects these measures will allow the Arizona solar market to move at a more reasonable and manageable pace.

Recommendations

- 93. Because APS' plan allows it to meet the Commission-approved REST requirements in 2011, Staff recommends that APS' 2011 REST Implementation Plan be approved with the Staff's recommended program and budget adjustments as presented herein. This Plan cost is \$96.4 million, and it continues to meet full REST requirements.
 - 94. Staff also makes the following recommendations:
 - A. That the RES Adjustor Rate be reset to \$0.0101320 per kWh with monthly caps of \$4.05 for residential customers, \$150.53 for non-residential customers, and \$451.60 for non-residential customers with demands of 3 MW or greater.
 - B. Approval of the APS request to make the First Funding Cycle of the 2012 Plan year occur during the final quarter of 2011. This would be a one-time only approval.
 - C. Staff recommends approval of the Staff Alternative Budget Trigger Mechanism for residential PV incentives.

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discussed herein.

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Government Renewable Energy Program and the REST Implementation Plan for 2011, as

ORDER

IT IS THEREFORE ORDERED that the RES Adjustor Rate for Arizona Public Service Company be reset to \$0.0101320 per kWh with monthly caps of \$4.05 for residential customers, \$150.53 for non-residential customers, and \$451.60 for non-residential customers with demands of 3 MW or greater.

IT IS FURTHER ORDERED that the Arizona Public Service Company request to make the First Funding Cycle of the 2012 Plan year occur during the final quarter of 2011 is approved. This is a one-time only approval.

IT IS FURTHER ORDERED that the Staff Alternative Budget Trigger Mechanism for residential PV incentives is approved.

IT IS FURTHER ORDERED that the Arizona Public Service Company proposed set aside of \$6 million in the budget for non-PV technologies is approved.

IT IS FURTHER ORDERED that the rapid reservation program is approved, as proposed.

IT IS FURTHER ORDERED that the PPA for the Snowflake biomass plant output is approved.

IT IS FURTHER ORDERED that the Arizona Public Service Company feed-in tariff pilot program is not approved at this time.

IT IS FURTHER ORDERED that the incentive caps are set at 50 percent of total system cost for both residential and non-residential.

IT IS FURTHER ORDERED that the Customized Incentives for Home Builders program is approved, as proposed.

IT IS FURTHER ORDERED that the Arizona Public Service Company changes to the definitions of medium and large projects in the non-residential PBI program are approved.

IT IS FURTHER ORDERED that Arizona Public Service Company's request to eliminate the "10/20" PBI contract is approved.

Decision No.

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IT IS	FURTHER ORD	ERED that an increase of	\$5 million in residential up-from
incentives; fro	om \$34 million to \$	39 million is approved.	
IT IS	FURTHER ORDE	ERED that Arizona Public So	ervice Company shall file tariffs in
compliance v	vith the Decision is	n this case within 15 days of	the effective date of this Decision
The filed tarif	ffs shall be for:		
	, <u> </u>	ees associated with the system	-
	b) the Schools anc) the updated R1	d Government proposed rates EST surcharge	, and
	· -	-	
IT IS	FURTHER ORDER	RED that this Decision become	e effective immediately.
BY	THE ORDER OF	THE ARIZONA CORPOR	ATION COMMISSION
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		this Commission to be a	ffixed at the Capitol, in the City of, 2010.
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SERVICE LIST FOR: Arizona Public Service Company 1 DOCKET NOS. E-01345A-10-0166 and E-01345A-10-0262 2 3 Ms. Deborah R. Scott Pinnacle West Capital Corporation 4 400 North Fifth Street Post Office Box 53999/MS 8695 5 Phoenix, Arizona 85072-3999 6 Mr. C. Webb Crockett 7 Fennemore Craig, PC 3003 North Central Avenue, Suite 2600 8 Phoenix, Arizona 85012-2913 9 Mr. Steven M. Olea 10 Director, Utilities Division Arizona Corporation Commission 11 1200 West Washington Street Phoenix, Arizona 85007 12 Ms. Janice M. Alward 13 Chief Counsel, Legal Division 14 Arizona Corporation Commission 1200 West Washington Street 15 Phoenix, Arizona 85007 16 17 18 19 20 21 22 23 24 25 26 27